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SECURITY INFORMATION

28 December 1951

MEMORANDUM FOR THE RECORD

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SUBJECT: Support Operations

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PRESENT: General Smith and Messrs. Dulles,

The DCI stated that he had called this meeting to explain how support for the operations be handled within the CIA. He draw the chart, annexed to this memorandum as Tab A, and explained it, beginning at the bottom.

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Similarly, is in substance the quartermaster for and 25X1A it is his responsibility to insure that the operations of are supported 25X1A to the best of his ability.

DD/P will also have an administrative and logistics man, as yet undesignated, who will act in substance as his "Quartermaster General". The function of DD/P's quartermaster is to service DD/P, but he will belong to DD/A. The DCI gave the analogy of the Quartermaster for a Field Army, who is provided by the Theater G-h and assigned to Army. Both quartermasters would deal directly with this man and only through him with the Office of DD/A.

The support of CIA as a whole will be the responsibility of DD/A, who will have Colonel White as his deputy. DD/P's "quartermaster" will be in constant touch with the Office of DD/A as the quartermaster of an Army is constantly in touch with the Office of the Theater G-4.

The BCI explained briefly how this arrangement would operate in determining the levels of personnel and material to be employed by the respective offices in performing their missions.

The QMs will request the support they consider necessary to accomplish their respective missions from the QM for DD/P, who, in turn, would consult the Office of DD/A. In some cases, requested levels will have to be reduced. It will then be necessary to determine whether or to what extent assigned missions can be performed with the levels of personnel and material which can be made available. If they could perform the mission originally assigned with these lesser means, it will be the responsibility of the operating offices to do the job with the available support. If not, the missions will have to be readjusted to be commensurate with the support available.

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In response to questions from the DCI made it plain that after it had been determined what levels of support, in terms of personnel and materiel, were to be employed by DD/P, and under him to be employed by DD/P, and under him to be supported it would be the responsibility of the operating offices to insure that such personnel and materiel are properly employed in performance of assigned missions, reserving always to DD/A the function of inspection and audit.

Undoubtedly, it will be necessary for DD/P's "quartermaster" to confer from time to time with DD/A's office on matters of detail, but it was made clear that the operating offices will exercise control over the employment of personnel and material allocated and will be held strictly responsible for their effective and economical utilization.

In the course of discussing this point, the DCI stated that he wished to have it distinctly understood that he relied upon Mr. Wolf to exercise general supervision, as his representative, over all fiscal and supply matters—that he approved documents with the accompanying notation, "Signature recommended, Walter Reid Wolf," because they signified to him that funds are available and that the moneys are being legally spent.

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raised the question of covert procurement overseas and suggested that it should be the responsibility of the overseas clandestine network. With respect to this point, the DCI commented that it seemed to be a detail. As an example of how this could be done, the DCI stated that him with a man capable of conducting such procurement, if such a man were needed. Such man would then be detailed to work under the direction of DD/P. In the ensuing discussion, the Director remarked that there would be no parallel administrative chains of command.

In response to an inquiry with respect to covert procurement in the United States, the Director stated that he felt this could be solved on an ad hoc basis between DD/A and DD/P, and that such procurement might in varying cases be performed by the covert offices under DD/A review and sudit or by the central administrative staff as an overt service to the covert offices in Washington.

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present that the system described by the DCI constituted a "major change" from present arrangements and such agreement was indicated.

In this connection, Mr. Wolf commented that it had always been his view that it was preferable to have the military system as such, rather than any compromise between the military system and any other system.

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Acting Executive Assistant to the Director

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